

F.No. 16-1/2019-IS.7
Government of India
Ministry of Human Resource Development
Department of School Education & Literacy
[IS.7 Section]

Dated the 04th July, 2019

Subject: **Minutes of the meeting held on 18th June, 2019 to consider the Annual Work Plan and Budget (AWP&B) for the year 2019-20 of Samagra Shiksha for National Institute of Educational Planning and Administration (NIEPA), New Delhi - regarding**

The Meeting of the Project Approval Board was held on 18th June, 2019, under the Chairpersonship of Secretary (SE&L) in Conference Room No. 112-C, Shastri Bhawan, New Delhi to consider the Annual Work Plan & Budget (AWP&B) 2019-20 of Samagra Shiksha for National Institute of Educational Planning and Administration (NIEPA), New Delhi.

2. A copy of the approved minutes in respect of Samgra Shiksha, NIEPA, New Delhi is **enclosed.**

Enclosure: As stated above.

Jagdish Lal
04/07/2019
(Jagdish Lal)

Under Secretary to the Government of India

To

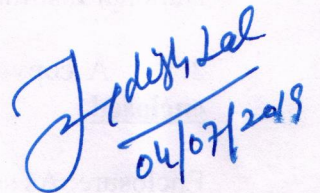
1. Shri Rabindra Panwar, Secretary, Ministry of W&CD
2. Shri Heeralal Samariya, Secretary, Ministry of Labour & Employment
3. Ms. Neelam Sawhney, Secretary, Ministry of Social Justice & Empowerment
4. Shri Deepak Khandekar, Secretary, Ministry of Tribal Affairs
5. Shri Parameswaran Iyer, Secretary, Ministry of Drinking Water & Sanitation, 4th floor, Paryavaran Bhawan, CGO Complex, Lodhi Road, New Delhi-110003.
6. Shri Sailesh, Secretary, Ministry of Minority Affairs, 11th floor, Paryavaran bhawan, CGO Complex, Lodhi Road, New Delhi-110003.
7. Ms. Shakuntala D. Department of Empowerment of Persons with Disability, Ministry of Social Justice & Empowerment, CGO Complex, Lodhi Road, New Delhi-110003.
8. Chairperson, NCTE, Hans Bhawan, Wing-II, 1 Bhadur Shah Zafar Marg, New Delhi-110002.
9. Shri Alok Kumar, Adviser (HRD), Niti Aayog, Email ID: alokkumar.up@nic.in.
10. Shri Harshit Mishra, Dy. Adviser(School Education), Niti Aayog, New Delhi.
11. Prof. Hrushikesh Senapaty, Director, NCERT, New Delhi.
12. Dr. S.B. Arora, Vice Chancellor, IGNOU, Maidan Garhi, New Delhi.
13. Dr. Joseph Emmanuel, Director(Acads), CBSE Shiksha Kendra, Preet Vihar, Delhi-110092.
14. Prof. N.V. Varghese, Vice Chancellor, NIEPA, New Delhi.

Copy to:

1. All Directors/DS/US of SS-II Bureau
2. All EdCIL-TSG Consultants - Samagra Shiksha

Copy for information to:

1. PPS to Secy(SE&L)
2. PS to JS (SS-1)
3. PPS to JS (SS-II)
4. PS to JS & EA
5. PS to JS (MDM)
6. PS to JS & FA
7. PPS to DDG (Statistics)


04/07/2019

(Jagdish Lal)

Under Secretary to the Government of India

Government of India
Ministry of Human Resource Development
Department of School Education and Literacy

Minutes of the meeting of the Project Approval Board held on 18th June 2019 to consider the Annual Work Plan & Budget (AWP&B) 2019-20 of Samagra Shiksha for National Institute of Educational Planning and Administration (NIEPA).

The meeting of the Project Approval Board for considering the Annual Work Plan and Budget (AWP&B) 2019-20 of SAMAGRA SHIKSHA for National Institute of Educational Planning and Administration (NIEPA) was held on 18th June 2019. The list of participants who attended the meeting is attached at **Annexure-I**.

2. At the outset, Ms. Rina Ray, Secretary (SE&L) welcomed all the participants and outlined the importance of effective Teacher Training in improving learning outcomes and overall quality of School education. Highlighting the important initiatives taken up by the Department in this direction, she informed about India's participation in Programme for International Students Assessment (PISA) to be conducted by Organization for Economic Cooperation and Development (OECD) in 2021 through the schools under KVS, NVS and the UT of Chandigarh, all affiliated to the CBSE. The PISA results have invoked education policy discussions at the national and global level since its inception. It was further informed that the Performance Grading Index (PGI) of the Department will bring more transparency and focus on outcomes while the UDISE + will have provision for online feeding of data and its updation with an important addition of third party verification to ensure accuracy of data. In addition, Shagunotsav, a school based census, has been planned in the month of September to cover each and every school to ascertain the adequacy of infrastructure facilities, teachers, students, school management and community participation. The parameters for the school census are to be based on the indicators monitored through UDISE+, PGI and Shagun. Assessment of Learning Outcome will not be part of this evaluation as it will be conducted through the next round of NAS/School Based Assessments. School Based Assessment (SBA) is proposed to be conducted throughout the country to assess the Learning Outcomes of all the children at the Elementary level. The purpose of the SBA is to empower the teachers to improve the learning levels of the students. All these initiatives require effective teachers training mapped with learning outcomes.

3. The following are the major points that emerged from the discussions and deliberations during the meeting:

- a) NCERT and NIEPA have been involved in in-service training of teachers and leadership training for School Principals/ Head Masters respectively. However, it was observed that there is no coordination between the two organizations as they have been working in their individual silos, which has adversely affected the effectiveness

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- of these training programmes. Hence, this year the Integrated Teacher Training Programme has been organized in which, both the organizations are required to make collaborative efforts so that teacher training modules are designed holistically.
- b) The need for outcome based approach and accountability at each level was emphasised. For this, use of ICT in an effective manner should be ensured so that outcome can be quantified and measured. The major focus areas would be: (a) Measuring the outcome (b) Use of Information Technology (IT) for getting information and feedback (c) IT platform housed in the Ministry, such as SWAYAM and DIKSHA.
 - c) It was informed by the NCSL team that there are 27 State Leadership Academies (SLAs), the majority of which are based in either the SCERT or the SIEMAT. Considering the fact that in States where the SLA is working, school leadership programmes have been appreciated, it was suggested that instead of clubbing a UT with a bigger neighbouring state, all 36 states and UTs should have their own SLA. In the case of a smaller UT, the SLA could be located in a District Institute of Education and Training (DIET) or a similar institute in case it does not have a DIET.
 - d) NCSL reported that many good initiatives have been taken up by Principals as indicated in the Profiles and Case Studies. Secretary (SE&L) suggested that these Principals could be called for interviews on SWAYAM PRABHA and for wider dissemination of such work/initiatives; Social Media platform such as Workplace by Facebook could be utilized.
 - e) It was decided that NCSL would maintain the database of all School Leaders i.e., Principals and Head Masters (On NIC), for all types of Schools such as Govt., Govt. Aided, Private, etc.
 - f) NIEPA has proposed a National Conference on School Leadership in January, 2020. It was suggested that details of the programme should be shared with MHRD in advance so as to ensure its participation.
 - g) The proposal of NCSL for conducting a series of regional review and planning workshops was agreed to, on the condition that these would be conducted only after the completion of the Integrated Teacher Training programme. Further, after completion of these regional workshops, NCSL would do a review of what were the learnings and how much of it was actually implemented in the Schools. The report of this review would be shared with MHRD.
 - h) NIEPA must share all publications, reports and other documentation with this Department. Moreover, every publication of NCSL and Shaala Siddhi should mention the name of Department of School Education & Literacy and use the Samagra Shiksha logo (once its finalized).
 - i) Under Samagra Shiksha, One-month Certificate Course on school leadership at the Secondary Level, to be conducted by NCSL and SLAs, has been sanctioned for 17 States and UTs in their AWP&B for 2019-20. The State and UT wise details are at **Annexure- II.**

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4. Progress/Action taken on Commitments given by NIEPA in 2018-19

The progress made in implementing the commitments by NIEPA in 2018-19 was reviewed. The details are as follows:

I. Financial Progress

Budget and Releases of 2018-19

(Rs. In lakh)

Scheme	Budget approved	Releases
National Centre for School Leadership (NCSL)	689.81	300.00
Shaala Siddhi (NPSSE)	145.66	
Total	835.47	

Expenditure (1st April 2018 to 31st March 2019)

Receipt		Payment in Rs.	
Opening Balance	(-) 11,40,149.00	Salary of Staff	58,55,517.00
No. F. 10-2/2018-IS.15	2,70,00,000.00	Academic Activities	1,84,53,557.00
		Total Expenditure	2,43,79,074.00
		Closing Balance	14,80,777.00
Total	2,58,59,851	Total	2,58,59,851.00

II. Progress of Activities: The intervention wise progress of activities sanctioned in 2018-19 for NIEPA under NCSL and Shaala Siddhi are at **Annexures III(a) and III(b)**, respectively.

5. Appraisal Issues for 2019-20:

- It was observed that there are too many online portals such as School leadership portal of NCSL, NROER, E-Pathshala, etc. All these online portals would need to be streamlined according to the standard prescribed norms. It should also be ensured that these portals are hosted on NIC.
- It has been reported that many good e-resources have been developed under School Leadership. NCSL should ensure that all these good e-resources of states and UTs including videos are shared on the DIKSHA platform along with the taxonomy.
- NCSL may also review the impact of their training of Principals/Head Masters in terms of visible improvement in school and whether any of them got any recognition such as National Teachers Awards. This review report will be shared with MHRD.
- All best practices are required to be documented and uploaded on Shagun portal; this shall be done by 30th June, 2019.
- It was decided to examine the data available on the Shaala Siddhi website and do an analysis of how this data can be used for Shagunotsav. Shaala Siddhi team in NIEPA will share a report on this with MHRD.

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6. Approval for 2019-20

A detailed discussion was held on the various components of the proposals and the following was approved:

Component wise Approval for 2019-20

(Rs. In lakh)

Sl. No.	Components	Proposals	Recommendation
1	National Centre for School Leadership (NCSL)	1438.10	820.57
2	Shaala Siddhi (NPSSE)	435.76	100.00
	Total (A)	1873.86	920.57
3	Study on involvement of Teachers in non-teaching activities (B)	Post Facto Approval	60.423
	Grand Total (A + B)		980.993

The detailed cost sheet indicating the component wise proposal of NIEPA and the approvals given is attached at **Annexure - IV**.

7. Release of Funds:

The release of funds under the scheme will be further guided by the following conditions:

- The 1st Instalment would be released based on receipt of provisional utilization certificate for 2018-19.
- The second instalment would be released only after; (a) at least 50% expenditure against available funds has been incurred; (b) utilization certificate has been submitted for funds released in the year 2019-20; and (d) Audit reports for previous years have been submitted.

The meeting ended with a Vote of Thanks to the Chair.

Handwritten signature and date:
04/07/2019

List of Participants

1. Smt. Rina Ray, Secretary (SE&L), MHRD
2. Smt. L.S. Changsan, Joint Secretary (SS.1), MHRD
3. Sh. Maneesh Garg, Joint Secretary (SS.2), MHRD
4. Smt. Shweta Singh, Joint Secretary, CBSE
5. Sh. Pramod Kumar, Joint Secretary (Acad), CBSE
6. Sh. Rajnish Kumar, Director, MHRD
7. Smt. Rashi Sharma, Director, MHRD
8. Sh. Anil Kakria, Director Finance, MHRD
9. Dr. Ved Prakash Pandey, Deputy Secretary, NCTE
10. Mr. Dalbir Singh, Under Secretary, MHRD
11. Dr. Rashmi Diwan, Professor & Head NCSL, NIEPA
12. Dr. Rasmita Das Swain, NIEPA
13. Ms. Tara Naorem, Chief Consultant, TSG-Samagra Shiksha
14. Ms. Charu Malik, Senior Consultant, NCSL, NIEPA
15. Mr. Biswabasu Swain, Consultant, NIEPA

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Annexure- II

**State/UT wise details on One-month Certificate Course on School Leadership at
Secondary Level**

Sl. No.	State/UT	(Rs. In lakh)	
		Physical	Financial
1	Andhra Pradesh	100	12
2	Bihar	50	6
3	Chandigarh	30	3.6
4	Chhattisgarh	200	24
5	Haryana	66	7.92
6	HP	50	6
7	Jharkhand	125	12.5
8	Maharashtra	441	22.05
9	Manipur	50	6
10	Meghalaya	70	4.2
11	Nagaland	55	6.6
12	Odisha	50	6
13	Rajasthan	100	12
14	Sikkim	50	6
15	Telangana	66	7.92
16	Tripura	30	3.6
17	Uttarakhand	85	10.2
	Total	1618	156.59

Source: PMS (PAB 2019-20)

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Annexure III(a)

National Centre for School Leadership (NCSL): Progress of Activities (2018-19)

CURRICULUM AND MATERIAL DEVELOPMENT				
National level				
Sl. No.	Title of the Programme	Venue	Date	No. of Participants
1.	Translation Workshop of Online Programme on School Leadership and Management in Hindi	NCSL, NIEPA	10 th -14 th July, 2018	10
2.	Workshop on Evolving Leadership Models for Context Specific Challenges of School Heads	NCSL, NIEPA	23 rd -25 th July, 2018	15
3.	Designing and Translation of Handbook and National Curriculum Framework in Tamil	NCSL, NIEPA	10 th - 14 th September, 2018	2
4.	Designing and Translation of Handbook and National Curriculum Framework in Telugu	NCSL, NIEPA	24 th -28 th September, 2018	2
5.	Designing and Translation of Handbook and National Curriculum Framework in Marathi	NCSL, NIEPA	1 st -5 th October, 2018	2
6.	Designing and Translation of Handbook and National Curriculum Framework in Odia	NCSL, NIEPA	8 th -12 th October, 2018	2
State Level				
7.	Material Development on Context Specific Challenge for School Leadership in Urban Disadvantage Area	Surat, Gujarat	26 th -28 th September, 2018	26
8.	Material Development on Context Specific Challenge for School Leadership in small schools.	Himachal Pradesh	13 th -15 th October, 2018	School Visit
9.	Material Development on Context Specific Challenge for School Leadership in flood prone area	Assam	3 rd -6 th December, 2018	Field Visit
10.	Material Development on Context Specific Challenge for School Leadership in Rural Context	Uttar Pradesh	8 th -9 th Jan, 2019	Field Visit (40+35)
CAPACITY BUILDING				
National Level				
11.	Capacity Building Workshop on	NCSL,	17 th -22 nd	33

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	School Leadership Development for Field Functionaries (Ist Batch)	NIEPA	September, 2018	
12.	Capacity Building Workshop on School Leadership Development for Field Functionaries (IInd Batch)	NCSL, NIEPA	8 th -13 th October, 2018	39
13.	Workshop on adaptation, contextualization and translation of Online Programme in Regional Languages	NCSL, NIEPA	14 th -16 th November, 2018	35
14.	Workshop to Facilitate One Month Certificate Course on School Leadership and Management (IIIrd Batch)	NCSL, NIEPA	17 th -22 nd December, 2018	20
15.	Workshop to Facilitate One Month Certificate Course on School Leadership and Management (IVth Batch)	NCSL, NIEPA	4 th -8 th February, 2019	28
State Level				
Capacity Building of State Resource Group				
17.	Capacity Building Workshop on School Leadership Development for SRG in Telangana	TSIPARD Hyderabad Telangana	17 th -21 st August, 2018	60
18.	Capacity Building Workshop on School Leadership Development for SRG in Himachal Pradesh	Spiti, Himachal Pradesh	2 nd -12 th October, 2018	20
19.	Capacity Building Workshop on School Leadership Development for State Resource Group in Andhra Pradesh	SCERT, Andhra Pradesh	23 rd -29 th September, 2018	26
20.	Capacity Building Workshop on School Leadership Development for State Resource Group in Bihar			114
21.	Capacity Building Workshop on School Leadership Development for State Resource Group in Chhattisgarh		3 rd -19 th August, 2018	438
22.	Capacity Building Workshop on School Leadership Development for State Resource Group in Haryana		9 th -13 th July 23 rd -27 th July, 2018	120
23.	Capacity Building Workshop on School Leadership Development for SRG in Madhya Pradesh	Bhopal, MP	3 rd -12 th October, 2018	142

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24.	Capacity Building Workshop on School Leadership Development for State Resource Group in Jammu & Kashmir			72
25.	Capacity Building Workshop on School Leadership Development for State Resource Group in Karnataka		November,2018	150
26.	Capacity Building Workshop on School Leadership Development for State Resource Group in Rajasthan		Phase I-13 th -22 nd Dec, 2018 Phase II-17 th -26 th Dec,2018	224
27.	Capacity Building Workshop on School Leadership Development for State Resource Group in Tamil Nadu			62
28.	Capacity Building Workshop on School Leadership Development for State Resource Group in Tripura		20 th -29 th August,2018	52
29.	Capacity Building Workshop on School Leadership Development for State Resource Group in Uttar Pradesh			280
30.	Capacity Building Workshop on School Leadership Development for State Resource Group in Uttarakhand		21 st -30 th Jan, 2019	52
31.	Capacity Building Workshop on School Leadership Development for State Resource Group in Goa			
Capacity Building of School Heads				
One Month Certificate Course on School Leadership & Management				
32	One Month Certificate Course on School Leadership and Management in Tripura	SCERT, Tripura	22 nd May-20 th June, 2018	30
33	One Month Certificate Course on School Leadership and Management in Manipur		6 th June-6 th July,2018	28
34	One Month Certificate Course on School Leadership and Management in the state of Haryana	SCERT Haryana	Phase I-10 th -22 nd Dec,2018 Phase II-2 nd -11 th Jan,2019	35

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35	One Month Certificate Course on School Leadership and Management in the state of Rajasthan	SCERT	Phase I-27 th Dec - 11 th Jan, 2019 Phase II- Ist week of March	68
36	One Month Certificate Course on School Leadership and Management in the state of Uttarakhand	SIEMAT	31 st Dec ,2018-31 st Jan,2019	56
37	One Month Certificate Course on School Leadership and Management in the state of Sikkim	SCERT, Gangtok	3 rd - 30 th Jan, 2019	39
Capacity Building Workshop on School Leadership Development for School Heads				
38	Capacity Building Workshop on School Leadership Development for School Heads in Andhra Pradesh		29 th Oct-14 th Dec,2018 (in different phases)	394
39	Capacity Building Workshop on School Leadership Development for School Heads in Chandigarh		Jan,2019	45
40	Capacity Building Workshop on School Leadership Development for School Heads in Chhattisgarh		Jan, 2019	14705
41	Capacity Building Workshop on School Leadership Development for School Heads in Daman & Diu		23 rd -28 th Dec,2018 (Daman) Jan, 2019(Diu)	42 (Daman) 40 (Diu)_
42	Capacity Building Workshop on School Leadership Development for School Heads in Dadra & Nagar Haveli		24 th -28 th Sep, 2018	116
43	Capacity Building Workshop on School Leadership Development for School Heads in Himachal Pradesh		2 nd -12 th August,2018	216
44	Capacity Building Workshop on School Leadership Development for School Heads in Karnataka		2 nd Week of Jan,2019 (in different districts)	550 ele SH 1200 sec SH
45	Capacity Building Workshop on School Leadership Development for School Heads in Madhya Pradesh		15 th -24 th Jan,2019	3000 ele SH
46	Capacity Building Workshop on School Leadership Development for School Heads in Punjab		April-May,2018	1200

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47	Capacity Building Workshop on School Leadership Development for School Heads in Tripura		Phase I-22 nd Nov-1 st Dec, 2018 Phase II-15 th -25 th Sep,2018	152 HM 90 Sec. SH in March ,2019
48	Capacity Building Workshop on School Leadership Development for School Heads in Uttarakhand		February,2019	475
Review & Feedback Workshop				
49	Two days Review & Feedback Workshop on School Leadership Development in Himachal Pradesh		13 th -14 th August,2018	30
50	Two days Review & Feedback Workshop on School Leadership Development in Telangana	Godavari Auditorium Hyderabad, Telangana	24 th -25 th September, 2018	100
51	Two days Review & Feedback Workshop on School Leadership Development in Tripura	SCERT, Tripura	11 th -12 th December, 2018	50
52	Two days Review & Feedback Workshop on School Leadership Development in Karnataka		February,2019	50
NETWORKING AND INSTITUTIONAL BUILDING				
State Level				
	Identification of School Leadership Academies in Arunachal Pradesh, Bihar, Goa, Madhya Pradesh, Maharashtra, Manipur, Karnataka, Odisha and Telangana		April to December, 2018	
RESEARCH & DEVELOPMENT				
	National Conference on Leadership Pathways for School Improvement		22 nd -24 th January, 2019	

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**National Programme on School Standards and Evaluation (Shaala Siddhi):
Progress of Activities (2018-19)**

Sl. No.	Activity	Action Taken by NIEPA
1.	National Consultative Meets on Shaala Siddhi (Two)	<ul style="list-style-type: none"> Conducted on February 14-15, 2019 in New Delhi. SPDs, Nodal officers, State level administrators attended numbering 86 of 30 states. Around 30 Experts, faculty and resource persons were also attended Progress, achievement and challenges were discussed
2.	North-Eastern Regional workshops on Shaala Siddhi Two days August 2018	<ul style="list-style-type: none"> Conducted on December 10-11, 2018 at SSA Assam. SPDs, Nodal officers, State level administrators attended numbering 38 of 7 states. The challenges were shared and given the limitations their achievement and innovation were discussed
3.	State Specific Capacity Development for External Evaluators (In Collaboration with States/UTs) days in each states	<ul style="list-style-type: none"> Capacity building programme were conducted for 10 States/ UTs. Total number of participants 1254 Dissemination of guidelines for External evaluation and distribution of materials
4.	Development of training modules for school self and external evaluation through workshops	<ul style="list-style-type: none"> It is being under process
5.	Regional workshops for data validation, accuracy and data based school improvement plan based on school grading report workshops	<ul style="list-style-type: none"> Dissemination of guidelines for data accuracy to cluster, block and district level Shaala siddhi officials To check the school self-evaluation, school improvement at regular interval by logging in to web portal at administration end
6.	Expert group workshop on guidelines for action for school improvement (Two)	<ul style="list-style-type: none"> Conducted Expert group workshop on 10-11 September, 2018 at NIEPA for 'Beyond School Evaluation: Guidelines for School Improvement' Another Expert group workshop on 20-21 December, 2018 on "Evidence Based School Improvement". Another Expert group workshop on 25-26 March, 2019 for final editing of 'Evidence-based School Improvement' and its translation in Hindi. Copies are ready for distribution to the states

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Sl. No.	Activity	Action Taken by NIEPA
7.	National workshop on guidelines for action for school improvement	<ul style="list-style-type: none"> Published materials which can be circulated to states to facilitate school Improvement processes
8.	Documentation of innovative practices	<ul style="list-style-type: none"> States have prepared good practices and innovations for school self-evaluation, external evaluation and school improvement
9.	Staff to Shaala Siddhi Programme	<ul style="list-style-type: none"> Consultant-4, Junior project consultant-5, Data entry Operator-2
10	Publication and Printing of material	<ul style="list-style-type: none"> Both in English and Hindi of External evaluation and 'Evidence-based School Improvement' National Grading Report and state specific grading Reports, Working papers, Training Modules
11.	Web-portal , mobile application and multimedia material development (software and manpower requirements)	<ul style="list-style-type: none"> External Evaluation entry point, Provision for combined report of school evaluation at all level for system level officials
12.	Travel and Miscellaneous	<ul style="list-style-type: none"> Visits to states for capacity building, School visits, Stationary during training, books, pen drives

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Annexure IV

Costing Sheet NIEPA 2019-20

(Rs. In lakh)

Sl. No	Programme/Activities	Proposal	Recommended	Remarks
I	National Centre for School Leadership (NCSL)			
A	National Component			
1	Video Production in collaboration with CIET-NCERT on School Leadership leading to Learning Outcomes	22.50 (@ Rs. 1.5 lakh per video for 15 videos)	15.00	Recommended @ Rs. 1.00 lakh per video including travel and stay of teams of 3/4 persons -NCSL and CIET for 3 days in two round trips and cost of video production.
2	Live Streaming of Leadership Programme in Collaboration with NCERT for Swayam Prabha	0.60	0.60	Recommended as proposed
3	Workshop for Validation of developed Modules in collaboration with NCERT on School Leadership	6.72	0.00	Not Recommended.
4	Consultative Workshop for collaboration with KVS-ZIETs, NVS, KGBV,CBSE Excellence Schools	7.99	5.54	Recommended @ Rs. 4.00 lakh for travel allowance; Rs. 0.80 lakh for Lodging & Boarding; Rs. 0.64 for Lunch & refreshment; and Rs. 0.10 lakh for overhead cost including printing/ photocopy/ stationery
5	National Conference on School Leadership	26.00	15.00	Recommended @ Rs. 15.00 lakh
6	Workshop on Orientation to School Leadership Academies on their Implementation Plan 2019-2020	7.99	7.99	Recommended as proposed
7	One Day National Advisory Committee Meeting	1.82	1.00	Recommended @ Rs. 1.00 lakh
8	Workshop for Development of Assessment Framework for School Leadership Development	7.76	2.50	Recommended @ Rs. 2.50 lakh
9	Regional Review and Planning Workshop 1	10.59	8.00	Recommended @ Rs. 8.00 lakh

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Sl. No	Programme/Activities	Proposal	Recommended	Remarks
10	Regional Review and Planning Workshop 2	10.59	8.00	Recommended @ Rs. 8.00 lakh
11	Regional Review and Planning Workshop 3	13.59	8.00	Recommended @ Rs. 8.00 lakh
12	Regional Review and Planning Workshop 4	10.59	8.00	Recommended @ Rs. 8.00 lakh
13	Regional Review and Planning Workshop 5	10.59	8.00	Recommended @ Rs. 8.00 lakh
14	Faculty and Staff	92.64	92.64	Recommended as proposed
15	Requirement of new staff and computer infrastructure	15.20	15.20	Recommended as proposed
16	Publication, Travel & Miscellaneous Cost	30.00	30.00	Recommended as proposed. In every publication name of the Department of School Education & Literacy, MHRD will be mentioned along with the Samagra Shiksha logo.
Sub Total A (National Component)		275.17	225.47	
B	State Component (State Leadership Academies)			
1	Curriculum & Material Development			
1.1	Development of Video Documentaries of Schools for upload on Leadership Portal and School Education Shagun Repository	30.00	15.00	Recommended @ Rs. 15.00 lakh for developing 25 good quality videos and these would be uploaded on the Shagun Repository & DIKSHA
1.2	Workshop for Development of Modules in Regional Language on School Leadership Development	79.65	25.20	Recommended @ Rs. 1.20 lakh for 21 functional SLAs
1.3	Workshop for Translation of Online Programme in School Leadership and Management	59.675	17.60	Recommended @ Rs. 1.60 lakh for 11 SLAs
2	Capacity Building			
2.1	One month Programme on Certificate Course in School Leadership and Management	162.00	0.00	Not Recommended. Already covered under Samagra

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Sl. No	Programme/Activities	Proposal	Recommended	Remarks
	(Induction Programme for School Heads)			Shiksha
2.2	Capacity Building for Up scaling of State Resource Group (for school heads/system level functionaries)	64.80	0.00	Not Recommended. This year the focus will be on Integrated Teacher Training programme
2.3	Research based review and assessment of school leadership programme	81.00	0.00	Not Recommended. This year the focus will be on Integrated Teacher Training programme
3	Travel & Miscellaneous expenses for SLAs	189.00	40.50	Recommended @ Rs. 1.50 lakh per SLA for 27 SLAs
4	Coordinators, Consultants & Staffs in SLAs	496.80	496.80	Recommended as proposed for 27 SLAs. Release of funds is subject to actual recruitment or renewal of contract. This financial support is subject to the condition that no permanent liability shall be created.
	Sub Total B (State Component)	1162.925	595.10	
	Total (NCSL)	1438.095	820.57	
II	National Programme on School Standards and Evaluation: Shaala Siddhi			
1	Two National Consultative Meets on Shaala Siddhi with special focus on School Evaluation and Improvement	60.00	10.00	Recommended @ Rs. 10.00 lakh for one national consultative workshop on Shaala Siddhi
2	Two North Eastern regional Workshops on Shaala Siddhi	40.00	8.00	Recommended @ Rs. 8.00 lakh for one Regional NE Workshop
3	Regional workshops on Shaala Siddhi for hilly states	20.00	0.00	Not Recommended
4	Regional workshops on Shaala Siddhi for conflict	20.00	0.00	Not Recommended

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Sl. No	Programme/Activities	Proposal	Recommended	Remarks
	prone states on School Quality Improvement			
5	Workshop for backward blocks on Evaluation for improving school quality	20.00	0.00	Not Recommended
6	State specific capacity building for Head of Cluster Resource Centre on External Evaluation and Evidence based School improvement	40.00	0.00	Not Recommended
7	Capacity building on Evaluation for Improvement for KVS and NVS	20.00	0.00	Not Recommended
8	Development of Training Modules for School Evaluation and Improvement- Workshops (5)	10.00	0.00	Not Recommended
9	Online course on Shaala Siddhi for School Assessor/Evaluator	30.00	0.00	Not Recommended
10	Web Portal Development and Management	35.00	25.00	Recommended @ Rs. 25.00 lakh for development & management of the Shaala Siddhi Web Portal
11	Mechanism for Data Validation at Districts, Block, Cluster level	10.00	5.00	Recommended @ Rs. 5.00 lakh
12	Development of Policy Priority and Policy Brief for State and UTs to accelerate School Quality Improvement Initiative	5.00	0.00	Not Recommended
13	Documentation Innovative Practices for by States/UTs	5.00	0.00	Not Recommended as documentation of best practices is a routine work of the programme.

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Sl. No	Programme/Activities	Proposal	Recommended	Remarks
14	National Grading Report: State specific grading report; People Analytics and System Analytics; Comparative Analysis of School Performance across school levels, management, location, performing and non-performing	15.00	10.00	Recommended @ Rs. 10.00 lakh. In every Report the name of the Department of School Education & Literacy, MHRD will be mentioned along with the Samagra Shiksha logo.
15	Annual Analytic Report on School Performance Evaluation for Quality Improvement	10.00	5.00	Recommended @ Rs. 5.00 lakh. In every Report the name of the Department of School Education & Literacy, MHRD will be mentioned along with the Samagra Shiksha logo.
16	Project Staff	80.76	31.68	Recommended @ Rs. 31.68 lakh for 2 project consultants, 1 web designer, 2 project junior consultants and 2 data entry operators.
17	Travel & Miscellaneous	15.00	5.32	Recommended @ Rs. 5.32 lakh for travel & miscellaneous expenses
	Total (Shaala Siddhi)	435.76	100.00	
	Total (NCSL + Shaala Siddhi)	1873.86	920.57	
III	Study on involvement of Teachers in non-teaching activities		60.423	Post Facto Approval
	Grand Total (NCSL + Shaala Siddhi + Study)		980.993	

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